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Decisiones empresariales en los mercados globales #ActWithENGIE

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UNA HISTORIA INDUSTRIAL DE MAS DE 150 AÑOS.

Energy is the common thread of our lives and the driver of human progress.
Throughout its history, our Group has played a **key role in many of the world's transformations.**

Early

1800s

1900s

1946

2008

2015

2020

Our story begins in **Belgium** (Société Générale de Belgique) and in **France** (Société Lyonnaise des Eaux et de l'Éclairage - SLEE).

Distribution of town gas and electricity to homes.
We contribute to improving lifestyles.

As France rebuilds after **WW2**, **Gaz de France** is set up to guarantee energy supply.

With the globalization of the energy market **Gaz de France merges with Suez** and we become a major worldwide energy player.

Signature of the Paris Climate Agreement: **GDF Suez becomes ENGIE** and we commit to the **phase-out of coal by 2027.**

Climate change becomes a major concern for companies and states. **The energy transition becomes our purpose.**

UNA UTILITY QUE RESPONDE A LOS RETOS GLOBALES.



Acting in a world of complexity

- States must reduce their energy dependence and diversify their supplies, while gaining in competitiveness.



Addressing rising energy needs

- Energy needs are soaring due to population increase and global economic growth, especially in China, India, Brazil and Indonesia...
- Driven by the emergence of new technologies (AI, data centers...) and the electrification of uses (in particular mobility).



Securing a climate trajectory

- Extreme weather events have become increasingly common, and the cost of inaction is increasingly high.
- 2024 was the warmest on record compared to the pre-industrial era according to the World Meteorological Organization (WMO).

ENGIE HOY

30 countries

98,000
employees

€73.8bn
revenue in 2024

€10bn
average investment/yearly



**Renewable energy production
and flexibility**

102 GW

of installed electricity production
and storage capacity.

**Including
51 GW**

of renewable and
storage capacity.



Infrastructure

341 heating and cooling
networks.

305,600 km

of gas and electricity transport
and distribution networks.



**Energy supply
to customers**

500 TWh
of energy sold
to our B2B and B2C
customers.

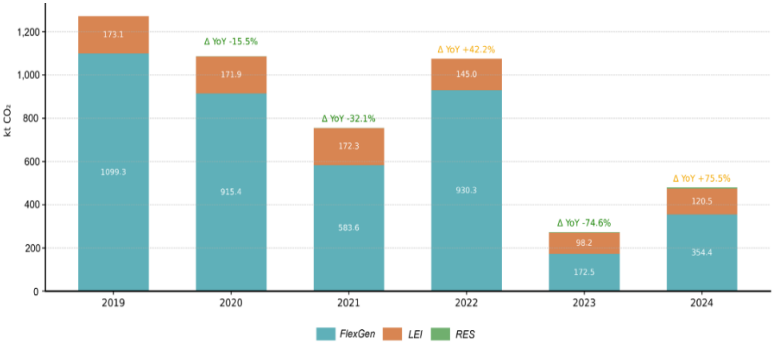
20 M
BtoB and BtoC
energy supply contracts.

ENGIE EN ESPAÑA.

Indicadores clave

- ❖ **Sexto** agente en capacidad instalada en el país (total de 136 GW)
- ❖ **+4.2 GW en total:** renovables, CCGTs y activos de LEI para industrias y ciudades.
- ❖ **No.1** operador de redes de calor y frío DHC-censo ADHAC.
- ❖ **+1800** empleados.
- ❖ **400+ Clientes** (75% desde LEI)
- ❖ **+25 años** de presencia directa de marcas del grupo ENGIE en España.

Huella de Carbono (kt CO2e Scope 1 & 2)



- ❖ **Alrededor de 500 kT CO2/año** debido a activos industriales que utilizan gas (CCGTs, DHCs y Cogeneraciones CHPs)

Posición geográfica



DHC : District Heating, CHP : Cogeneration Heat & Power, CCGT: Combined Cycle

OW figures not included being a fully independent JV (No assets in Spain)

Detalle de activos por GBU

Renewables & BESS: ~ 1.8 GW (85% viento).

- Accionariado compartido con fondos de infra. para generar valor gracias a: PPAs, gestión de energía, construcción, operación.
- Cartera de + 3 GW, + de 800 MW ya “listos”.

Flexible Generation: 2 GW CCGTs posición resiliente a conservar.

- Opciones de futuro para hibridar y dar servicio a otras tecnologías o industrias.

Local Energy Infrastructures LEI : + 400 MW de activos (55% DHC), junto contratos EPS.

- Líderes en redes urbanas de calor y frío con 200 MW and 200 Kms en 5 ciudades. Doblar tamaño en 2030.
- Desarrollo “asset based” industrial muy sólido: autoconsumo solar y termosolar, calderas de biomasa, etc.

S&EM: agente internacional muy reconocido.

- **Optimización de activos propios y de terceros:** agente representante en el mercado ibérico (5.5GW entre ESP y POR); +80 TWh/yr gestionados de electricidad y gas en todos los negocios.
- **PPAs:** +6 TWh/y contratados y cubiertos para los próximos 10 años.

LOS OBJETIVOS DE CRECIMIENTO A 2030 DE ENGIE EN ESPAÑA RESPONDEN DE MANERA CONCRETA A ESOS RETOS.

Group Market
Update, March
2025, slide 11

95 GW

From 51 GW in 2024

Renewable and storage

10,000 km

From 5,400 km in 2024

Power transmission lines

300 TWh

From 210 TWh in 2024

Power sales (B2B & B2C)

50 TWh/y

From 13 TWh in 2024

**Biomethane capacity
connected to French networks**

**DOBLAR TAMAÑO EN
RENOVABLES, DE 1800 MW A
3600 MW.**

**DESARROLLAR HIBRIDACIONES
DESDE LOS CICLOS COMBINADOS.**

**DOBLAR PRESENCIA DE 200 MW
A 400 MW EN 4 NUEVAS REDES
URBANAS DHC, Y CRECER EN
DESCARBONIZACIÓN
INDUSTRIAL.**

**CRECER EN COMERCIALIZACIÓN
ELECTRICA (B2B Y PYMES,
GRANDES INDUSTRIALES) DESDE
1 TWH/AÑO A VARIOS
TWH/AÑO.**

UNA TRANSICIÓN ASUMIBLE, CON TODOS Y PARA TODOS.

Three core beliefs for ensuring a reliable and affordable energy transition.



The energy transition must rely on all decarbonization levers

- **Renewable** electrical energies.
- **Nuclear power**, for countries that have chosen it.
- **Gas that is increasingly decarbonized** (biomethane, hydrogen and its derivatives).
- **Heating and cooling networks.**
- **Energy sobriety and efficiency.**



Electrification of uses must be supported by flexibility and grid development

- **Renewable energies play a decisive role:** locally generated, cost competitive, fast rollout...
- **Flexibility solutions** (battery storage, gas-fired power plants...) are **complementary to renewable energies** in maximising their potential and ensuring the stability of the energy system.
- **Electricity grids face significant investment needs.**



Gas will continue to play a key role

- By supporting the transition of **industrial sectors that cannot be electrified.**
- By **optimizing the costs of the transition** (pre-existing infrastructure).
- By **adapting existing infrastructure** to accommodate green gases.



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